#### Health Care Workforce Development Strategic Plan Implementation

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January 26, 2021



# Background

- COVID-19 has prompted a "great resignation" across employment sectors and particularly among health and human services workers and nurses.
- At least 1 in 5 health workers have left their jobs since the start of the pandemic.
  - In past economic recessions, the health care workforce has remained stable or even grown.
- Health care employers must utilize traveling nurses in order to maintain access to care and services.
  - Significant cost increases associated with employing traveling staff



## Initiative Goals

- The proposed initiatives are aimed at increasing the number of nurses and health and human services workers that are permanently employed by Vermont providers/employers.
- A multi-pronged strategy is proposed to:
  - Directly incentivize nurses/health and human services workers to live and work as permanent employees in Vermont
  - Bolster the nurse career pipeline



# Recruitment, Retention, Training

- The Governor has proposed a total of \$33M in the FY22 Budget Adjustment to support:
  - Recruitment
  - Retention
  - Training



# Recruitment, Retention, Training cont.

- Recruitment, retention training program is needs-based.
- Allows flexibility for employers to propose how best to allocate funding within terms and conditions of program.
  - Recruitment or retention bonuses
  - Training needs
  - International nurses
  - Other creative employer-identified incentives
- Program requirements would limit staff movement between competing organizations, create consistency, and minimize system-wide inequities.



# Nurse Scholarships

The Governor's FY 23 budget proposes \$3M to:

- Continue and expand existing scholarships for Vermonters and out-of-state individuals to attend nursing programs at Vermont colleges and universities.
- Includes students pursuing practical nursing certificate, associate's degree in nursing, bachelor of science degree in nursing.
- Students must agree to work as a nurse in Vermont for a minimum of one year following licensure for each year of scholarship awarded.



### Nurse Loan Repayment

The Governor's FY 23 budget proposes \$2M to:

- Expand loan repayment for nurses who live in Vermont and are permanently employed by Vermont health care provider/employers.
- Nurses must agree to a service obligation to live and work in Vermont for each year of loan repayment provided.



#### Tax Incentives for Nurses and Nurse Educators

The Governor's budget proposes a \$1000 tax credit for nurses and nurse educators.

• The tax credit is available to those nurses and nurse educators living and working as permanent employees for Vermont health provider/employers.



# Promoting Vermont as The Best State to Live and Work as a Nurse

- The Agency of Human Services and the Agency of Commerce and Community Development will leverage existing platforms and establish a marketing campaign to:
  - Draw nurses from other states and internationally
  - Amplify the full range of incentives for living and working as a nurse in Vermont including:
    - Scholarship programs
    - Loan repayment programs
    - Tax incentives
    - Fast-track to licensure
    - Relocation programs
    - High COVID-19 vaccination rate



# Broader Strategies to Improve Workforce and Nurse Workforce in Vermont: Key Initiatives

Education and Training

- Launch a marketing campaign to promote enrollment in Career and Technical Education programs.
  - This campaign will include an emphasis on health care careers and the trades.

Housing

 Continue investment in the successful Vermont Housing Improvement Program (VHIP) helping private owners of vacant rental properties bring units back online providing safe, healthy, affordable housing to low- and moderate-income households.



# Broader Strategies to Improve Workforce and Nurse Workforce in Vermont: Key Initiatives cont.

Housing

 Invest in a new private Homebuilder Program focused on creating "missing middle" housing for moderate-income homebuyers.

Childcare

• The Administration proposes a comprehensive package of investments to continue investing in the accessibility and affordability of early care and learning, pre-kindergarten in a mixed delivery system, as well as enriching afterschool and summer programs for youth in pre-K through grade 12.



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